#### **MEXICO'S ENERGY SECTOR**

**Commercial and Policy Outlook Reports** 

#### 2000

Sun, Jan 2	Hacia una contabilización de los recursos petroleros mexicanos por cuenca geológica	
File <b>01022000</b> Pages 2 Charts 1	This article by George Baker was published in the journal <i>Economia Informa</i> , published by the Economics Department of the National University (UNAM) in the February 2000 issue (No. 284), pp. 51-53. Whereas Pemex published only sanitized data by administrative region, this article, using Pemex reserve data for Jan. 1, 1999, provides a sorting, by geological basin, of Pemex's 1, 2 and 3P reserves, noting also comulative production, depletion from the original volume and proved reserves recovery ratio.	1
Tue, Jan 18	Political messages in the removal of Lajous from Pemex?	
File <b>391</b> Pages 10 Charts 0	Discussion of the political messages behind the resignation of Adrian Lajous from Pemex. The attached report attempts to apply a general rule of Mexican politics that changes in key personnel contain political messages to the topic of the resignation of Adrián Lajous from Pemex on December 14, 1999.	2
WED, JAN 19	Criticism of management performance of Adrían Lajous at Pemex.	
File <b>392</b> Pages 1 Charts 0	Discussion of Lajous resignation and management of Pemex and its main projects. The resignation of Adrián Lajous as CEO of Pemex on December 14, 1999 deserves analysis, not only in terms of its origins, political messages and implications for the July 6, 2000 presidential elections [MEI 00-391], but also in relation to (a) the management of Pemex and (b) Government strategy vis-à-vis OPEC.	3
Fri, Jan 28	LPG panic buying in Mexico	
File <b>393</b> Pages 12 Charts 11	Reviews the facts that led to LPG shortages in Mexico in the last weeks of 1999 and Pemex reaction to the crisis.	4
Tue, FeB 1	Mexican industry's electric power strategy	
File <b>394</b> Pages 1 Charts	Discussion of how the security of energy supplies to Mexican industry is undermined by the monopolistic positions of CFE and Pemex in power and natural gas, respectively.	5

MEXICO ENERGY MEXICO ENERGY INTELLIGENCE<sup>TM</sup> (ISSN 2380-6400) is a digital publication based in Houston since 1996 and edited by market analyst and historian George Baker, Ph.D. We synthesize business journalism and academic scholarship, analyzing law, regulation, policy, and institutional governance in Mexico's energy sector *from the perspective of regulated market solutions*. Subscribers are energy companies, regulators, trade associations, law firms and university libraries. Reports are distributed principally by paid subscription.

WED, FEB 2	Coalbed Methane gas (CBM) <indexed also="" in="" upstream=""></indexed>	
File <b>395</b> Pages 1 Charts 0	Discussion of status of coalbed methane as investment opportunity for private investment.	6
Тни, Гев 3	CFE power tenders for 2000.	
File <b>396</b> Pages 7 Charts 4	Details of CFE tenders for 2000 including generation and transmission projects.	7
FRI, FEB 4	Río Bravo III project (U.S. side plant option)	
File <b>397</b> Pages 1 Charts 0	This report discusses the Mexican Government's proposal in February 2000 to promote cross-border power infrastructure.	8
WED, FEB 16	Río Bravo III project (CRE Memorandum)	
File <b>398</b> Pages 1 Charts 0	Discussion of the IPP tender for Rio Bravo III project and the consequences of the project being built in the US side.	9
Тни, FEB 24	Inventory of sedimentary formations by hydrocarbon basin	
THU, FEB 24  File 399  Pages 5  Charts 9	Inventory of sedimentary formations by hydrocarbon basin  This report provides a tabulation of Mexico's petroleum producing formations, by basin. This report provides tables on Mexico's petroleum-producing formations. A geological formation is a stretch of rock long enough to be mapped with properties that are associated with a common depositional history and environment. A knowledge of Mexico's real oil and gas potential therefore will not be provided by Pemex or the Government, as such an estimate would require factoring in the production efficiencies of private sector producers, an intellectual exercise that today is off-limits.	10
File <b>399</b> Pages 5	This report provides a tabulation of Mexico's petroleum producing formations, by basin. This report provides tables on Mexico's petroleum-producing formations. A geological formation is a stretch of rock long enough to be mapped with properties that are associated with a common depositional history and environment. A knowledge of Mexico's real oil and gas potential therefore will not be provided by Pemex or the Government, as such an estimate would require factoring in the production efficiencies	10
File <b>399</b> Pages 5 Charts 9	This report provides a tabulation of Mexico's petroleum producing formations, by basin. This report provides tables on Mexico's petroleum-producing formations. A geological formation is a stretch of rock long enough to be mapped with properties that are associated with a common depositional history and environment. A knowledge of Mexico's real oil and gas potential therefore will not be provided by Pemex or the Government, as such an estimate would require factoring in the production efficiencies of private sector producers, an intellectual exercise that today is off-limits.	10
File 399 Pages 5 Charts 9  TUE, FEB 29  File 400 Pages 4	This report provides a tabulation of Mexico's petroleum producing formations, by basin. This report provides tables on Mexico's petroleum-producing formations. A geological formation is a stretch of rock long enough to be mapped with properties that are associated with a common depositional history and environment. A knowledge of Mexico's real oil and gas potential therefore will not be provided by Pemex or the Government, as such an estimate would require factoring in the production efficiencies of private sector producers, an intellectual exercise that today is off-limits.  Pemex operational statistics, Dececember 1998-1999	

WED, MAR 22	Resignation of Adrián Lajous from Pemex (Part 4)	
File 403 Pages 2 Charts 1	Discusses the different views in Mexican energy circles, including Pemex, about the resignation of Adrian Lajous as head of Pemex.	13
Thu, Mar 23	Liberalization of the Mexican media; George Baker on radio program	
File 405 Pages 1 Charts 0	Interview of George Baker on Radio ACIR in Mexico City about energy issues for the next presidential term. The question of the interview was about the energy agenda for the next president of Mexico. Baker, speaking in Spanish, made four points. Here is the first: 1) The next president will need to inform himself about the realities of the oil, gas, power and petrochemical industries in Mexico, as the information that the Government currently receives from PEMEX and CFE is inadequate to reach independent assessments of policy options.	14
File <b>404</b> Pages 3 Charts 0	In the Mexican political context, it is more important to build scenarios of the <u>present</u> than it is to build ones for past or future events. Field interviews in March 2000 illustrate three distinct scenarios of the presidential election process.	15
Fri, Mar 24	Problems of financial closing in energy projects in Mexico	
File <b>402</b> Pages 2 Charts 0 Updated 3/26/2003	This report briefly discusses problems associated with the financing of energy projects in Mexico, especially those of the CFE and IPP projects. The potential adverse effect of the April 25, 2002 ruling by the Supreme Court is noted. Conclusions itemize issues that developers must address.	16
Mon, Mar 27	Pemex administration under new CEO Rogelio Montemayor	
File <b>406</b> Pages 1 Charts 0	Discusses the possible upcoming changes of key personnel in Pemex under the tenure of Rogelio Montemayor. Also reviews the role of the Oil Union in the forthcoming presidential elections.	17
Tue, Mar 28	Pemex Gas's natural gas pipeline system map set for customers	
File <b>407</b> Pages 2 Charts 1	Pemex's SICORI is preparing maps with Pemex Gas infrastructure, including pipelines.	18
Tue, Apr 4	Mexican Academy for Energy Law (meeting of Mar. 30)	
File 409 Pages 1 Charts 0	Report of inaugural meeting of the Mexican Academy for Energy Law (AMDE). A turning point in the evolution of Mexican energy policy took place on March 30 with the initial meeting of the Mexican Academy for Energy Law. The meeting, organized by energy lawyer Nicolás Borda, took place at the elite Club de Industriales in the upscale Polanco neighborhood of Mexico City. About 150 people, mainly from industry, law and government, were in attendance. The press, however, was not invited.	19

WED, APP	₹ 5	Two Pemex CEO resignations: Díaz Serrano & Lajous	
File Pages Charts		A comparison of the management performance of 2 Pemex CEOs, Jorge Díaz Serrano and Adrián Lajous	20
THU, APR	6	SICORI cartographic services	
File Pages Charts	•	This reports comments on the services provided since 1992 by Pemex's cartographical unit, SICORI ( <u>SI</u> stema <u>COR</u> porativo de <u>I</u> nformación Cartográfica), that is part of Pemex Corporate offices. The uses and limitations of the pipeline information obtained from SICORI maps are discussed.	21
THU, APR	13	Luis Téllez briefing in Houston (part 2). Political agenda	
File Pages Charts	•	Review and critique of the off-the-record comments of Energy Secretary Téllez at Rice University to a largely industry audience. The report asks about the underlying agenda of the event, which took place less than three months before the July 2000 presidential elections.	22
File Pages Charts		Initial report of a behind-doors address by Energy Secretary Luis Téllez at Rice University to an industry audience. Topics included Mexico's negotiations with OPEC regarding oil cuts and prices.	23
SAT, APR	15	LPG market and infrastructure (1999 data)	
File Pages Charts		Analysis of LPG production, market data and infrastructure.	24
Mon, Apr	R 17	Unpublished history of the 1938 oil expropriation in Mexico?	
File Pages Charts		Reflections on the unpublished history of U.S. involvement in the Iranian Revolution of 1953 and speculates about a possible parallel history in the Mexican Oil Expropriation of 1938.	25
FRI, APR	28	Presidential TV debates in Mexico, April 26, 2000	
File Pages Charts		A report and commentary on the first televised debate between the three principal candidates, Vicente Fox, Cuauhtémoc Cárdenas and Francisco Labastida.	26

Mon, May 1	Oil and gas output in 1999, by basin and selected fields	
File <b>417</b> Pages 1 Charts 0	Database output of Pemex's data for some 30 fields for oil and gas production in 1999.	27
Tue, May 9	Vicente Fox & Mexican Oil: Pemex to be privatized under PAN?	
File 419 Pages 4 Charts 0	Discussion of the controversial remarks of Fox in 1996 to the effect that under PAN there would be dramatic changes in Pemex and the oil sector.	28
WED, MAY 10	Evaluation of Mexico's energy sector and MEI reporting, 1996-1999	
File 411 Pages 6 Charts 3 Updated 1/2/2003	Review of principal developments in the Mexican energy sector since 1996 noting in parallel the changes that have taken place in energy sector reporting by MEI as one of the sources of data and analysis available to Mexican and international companies and government organizations.	29
Thu, <b>M</b> ay 11	Y2K elections (Part. 7). Attack ads against Fox	
File 420 Pages 3 Charts 1	Recently, there have been full-page attack ads in the Mexico City press against Fox. In the 2000 elections Cárdenas is still on the campaign trail, but the tables have turned considerably: It is as if Cárdenas is collaborating with the PRI to discredit Vicente Fox. One of the strategies (as noted in MEI 419) is to try to disassociate Fox from the mainstream of his own political party	30
THU, MAY 18	Pemex natural gas pricing, by marketing region	
File <b>418</b> Pages 15  Charts 3  Updated 3/24/2006	This report examines the logic of traditional bundled prices, using original Pemex data of June 1998 for illustration. There are some two dozen pricing regions or sectors, a few of which, like Monterrey, have subsectors (Monterrey and Monclova, in this instance). The report includes database output of bundled prices of natural gas in Pemex's principal markets, noting differences for each class of service (e.g., firm annual, firm monthly, interruptible).	31
Mon, May 29	Y2K elections (Part. 8). TV debate May 26	
File <b>421</b> Pages 3 Charts 0	Report of the second televised presidential debate in Mexico which took place following an outburst of protest by PAN candidate Vicente Fox about the scheduling of the event. Each candidate was given 3 minutes to speak to a topic, then 4 1-minute opportunities in a freestyle discussion of the topic. The topics were singularly Mexican in tone and flavor: impunity, corruption, social equality, education and the like. There were no substantive topics like energy policy, "narcodemocracia,", the place of Mexico in the world economy or the state of U.SMexico relations.	32

Tue, May 30	Notes for Pemex's 10 year plan, 2001-2010	
File 422 Pages 21 Charts 0	A Pemex-centric view of markets and Mexican governmental and regulatory agencies.	33
THU, JUN 8	Mexican gasoline price trends and issues, 1997-99.	
File <b>424</b> Pages 12 Charts 5	Analysis of recent trends in gasoline prices in Mexico, noting movements relative to producer price index.	34
Mon, Jun 12	III Congress of Mexican Assoc. of Energy Economists May 25-26	
File 425 Pages 12 Charts 0	Review of 2-day conference at IMP headquarters on energy technology and policy. The three broad themes of the conference were energy technology, energy policy and energy markets. Speakers on policy issues consistently echoed official perspectives; little room on the program was set aside for alternative views of the proposed restructuring of electric power, for example.	35
TUE, JUN 13	Northern Baja Gas Pipeline Consortium	
File <b>426</b> Pages 1 Charts 0	Comments on the announcement by Sempra Energy to build a natural gas pipeline across northern Baja California, thereby carrying out a physical bypass of its own pipelines system in Southern California.	36
WED, JUN 14	Pemex's Strategic Gas Program (PEG). Attached article re Macuspana Basin.	
File <b>423</b> Pages 9 Charts 6	Article by Fabio Barbosa on Pemex's strategic gas program, translated by James L. Wilson.	37
THU, JUN 15	Upstream outlook, 2000-2002	
File <b>428</b> Pages 1 Charts 0	Reviews the upstream policy agenda for the next government. With the change of government scheduled for Dec. 1, 2000, the eternal questions reappear: (1) Will there be a spontaneous change of heart about upstream policy?, (2) Is there anything to be done in the next 12 months to facilitate the implementation of any actual change of heart regarding the upstream, midstream or downstream? While the answer to the first question is a qualified "no," the answer to the second is a qualified "yes."	38

FRI, JUN 16	Year 2000 elections (Part 9): Scenarios	
File 427 Pages 3 Charts 0	3 scenarios for outcome of July 2 elections: PRI wins by a narrow margin, Fox wins by a narrow margin, PRI wins by a narrow margin that is reversed by international pressure on Zedillo government.	39
Mon, Jun 26	Year 2000 elections (Pt. 10). Téllez visit to Rice U., June 26, 2000	
File <b>431</b> Pages 3 Charts 0	Report on visit to Houston of Luis Téllez to give briefing at Rice on the election procedures and safeguards.	40
TUE, JUN 27	CFE fossil-fuel regional capacity (database output)	
File 430 Pages 27 Charts 5	Database output of CFE fossil fuel power generation capacity, by region, facility and unit.	41
THU, JUN 29	Natural gas distribution franchises, 1996-2000	
File <b>429</b> Pages 5 Charts 1	Discussion of the history of the CRE's awards of gas distribution franchises and database output on the awards. The CRE's award of the Guadalajara natural gas franchise on June 21 to Tractebel was the last of the of the Zedillo Administration. Tractebel's price cap offer ( $P_{\circ}$ ) of US\$0.25/Gcal narrowly beat that of Gaz de France's of \$0.28/Gcal.	42
TUE, JUL 11	Year 2000 elections (Pt. 11): Bulletproofing the July 2 elections	
File 432 Pages 3 Charts 0	Asks if Mexican Government has bulletproofed itself against national and international reaction to a perceived electoral fraud by the PRI. The surprising turn on election night was the TV appearance of President Ernesto Zedillo around 11 p.m.: The next president of Mexico, he said, will be Vicente Fox. The announcement was stunning news for Mexicans who believed that the PRI would never peacefully give up officeeven if defeated at the polls (which is the reading that most observers give to the controversial elections of July 6, 1988).	43
WED, JUL 12	Year 2000 elections: Three interpretations of the Fox victory	
File <b>433</b> Pages 3  Charts 0  Updated 6/3/2003	Part 12 of the series on the year 2000 Mexican elections. Analyses the meaning of President Zedillo's role on election night, and speculates how his actions worked against the PRI electoral machinery.	44
FRI, JUL 14	Energy Ministry briefing for Fox Transition Team?	
File <b>434</b> Pages 2 Charts 0	Questions ability of Energy Ministry to give adequate explanation of real issues facing new government.	45

Tue, Aug 1	Natural gas pricing crisis (du jour) and future policy options	
File <b>436</b> Pages 1 Charts 0	Monterrey industry protests to Government about high natural gas prices. CRE grants a 25% discount on benchmark for customers with hedging contracts.	46
File <b>435</b> Pages 26 Charts 0 Updated 6/11/2003	This report comments on the use of election observers, the results of the elections and provides George Baker's extensive report (with observations and analysis) as an official election observer in Tijuana on July 2, 2000.	47
Thu, Aug 3	Challenges in energy policy for the incoming Fox Government	
File <b>437</b> Pages 1 Charts 0	Discussion of energy policy bottlenecks unresolved by Zedillo Administration. Proposed 4 steps for the Fox administration: 1) To create real competition in natural gas transportation and marketing; 2) To get real information about Mexico's petroleum resource base; 3) To implement the Zedillo electric power restructuring initiative; 4) To sell off Pemex's petrochemical units.	48
Mon, Aug 7	Calculating Pemex's natural gas transportation & service charges	
File 438 Pages 9 Charts 8	Analysis of structure of Pemex's gas distribution and transportation prices.	49
Tue, Aug 8	Energy demand in the residential sector, 1965-97	
File <b>440</b> Pages 3 Charts 3 Updated 9/29/2003	This is the first of a series of MEI reports on energy consumption by sector; other reports will deal with the industrial and transportation sectors during the period 1965-97. This report deals with the residential sector. Energy consumption by the residential sector in the period 1965-1997 has been concentrated in five products: electricity, kerosene, LPG, natural gas and wood.	50
WED, AUG 9	Second Lectura: Fox was helped by PRI neoliberals	
File <b>439</b> Pages 8 Charts 0	Thesis that PRI neoliberals intentionally blocked PRI populists and traditionalists from utilizing strong-arm tactics to guarantee a PRI victory.	51
Thu, Aug 10	Energy profile of the Industrial sector, 1965-97	
File <b>441</b> Pages 3 Charts 5	Survey of long-term industrial demand for energy, by sector.	52

Tue, Aug	29	Monterrey gas markets: Consolidation vs. Competition	
File Pages Charts		This report considers the request by Gas Natural México (GNM) to the Federal Competition Commission (CFC) to expand its market presence in Monterrey by acquiring full control of one of its local competitors, Compañía Mexicana de Gas (CMG). GNM recently acquired its seventh natural gas distribution company and is now looking to buy its eighth. Therefore, the decision by the CFC to approve or deny the merger will sharply affect the outlook for competitive markets and infrastructure investments in natural gas markets.	53
Mon, Sep	4	Pemex General Terms and Conditions (Pt. 1): VPM rules	
File Pages Charts		Initial critique of the long-awaited GT&C for natural gas transportation.	54
FRI, SEP	8	Fausto Alzati heads Fox Transition Team for energy	
File Pages Charts		Biographical sketch Head of Fox Transition team for energy.	55
TUE, SEP	12	Pemex's Strategic Gas Program (Pt. 2) Overview	
File Pages Charts		Reviews basic production and import- substitution goals of 8-year program.	56
THU, SEP	28	Morelia seminar on energy policy in Mexico	
File Pages Charts		A summary of the panel discussion in Morelia about policy options and strategy in Mexico in the hydrocarbon and power sectors.	57
SAT, SEP	30	Pemex Strategic Gas Program (Pt. 3). Interview Dr. Pedro Silva	
File Pages Charts	<b>447</b> 1	Cites interview published in Pemex bulletin <i>Sicori</i> (Sept. 2000) with director of Pemex Strategic Gas Program (PEG), Dr. Pedro Silva.	58
WED, OC	г 4	Position paper by Fausto Alzati re oil policy	
File Pages Charts		Translation and review of position paper by Fausto Alzati.	59

Thu, Oct	r <b>5</b>	Estimating unit costs in Pemex's Strategic Gas Program (PEG)	
File Pages Charts		Analysis of cost and cash-flow projections of Pemex Exploration & Production for its Strategic Gas program, 2000-2014.	60
WED, OC	т 18	Petrochemical industry forum in Mexico City, October 16	
File Pages Charts		This report provides highlights of the industry forum held in Mexico City on Oct 16, 2000 sponsored by Pemex and the PUE (www.unam.mx/pue). Speakers voiced their opposition to natural gas pricing based on the HSC.	61
FRI, OCT	20	Policy trial baloons in Fox's Transition Team for Energy	
File Pages Charts		This report analyzes press leaks on October 13, 2000, about policy ideas being floated internally in the Fox Transition Team for Energy.	62
Mon, Oc	т 23	Upstream discussions in ITAM/AMDE seminar on Energy & Law	
File Pages Charts		A review of the upstream presentations and discussions of panelists and others at the Energy & Law Seminar held in Mexico City Oct. 12-13, 2000.	63
WED, OC	т 25	ITAM/AMDE Seminar on Energy & Law	
File Pages Charts		An overview of the two-day program, with special attention to the sections on natural gas markets and regulation. (MEI-453 reports on the upstream panels and discussions of this program.)	64
Fri, Nov	17	Fox Cabinet appointments	
File Pages Charts		MEI database output of names rumored as candidates for the Fox cabinet, organized by policy area.	65
Sun, Nov	/ 19	Seminar on Mexican economy sponsored by Federal Reserve Bank	
File Pages Charts		An overview of the 2-day conference held Nov. 2-3, 2000, in El Paso on "Political Economy and Free Markets," sponsored by the El Paso Branch of the Federal Reserve Bank of Dallas. Comments about pitfalls in macroeconomic modeling of the Mexican economy.	66

WED, NO	/ 22	Mexico Energy 2000 conference • Oct. 26-27, 2000	
File Pages Charts		Highlights of the industry seminar organized by the Center for Business Intelligence that took place Oct. 26-27 in Houston.	67
Tue, Nov	28	Fox's new energy cabinet (Part 1)	
File Pages Charts		Initial impressions of Fox's energy cabinet: Ernesto Martens and Raúl Muñoz Leos.	68
Mon, Dec	: 11	Outlook for change in private investment policy	
File Pages Charts		There are positive indicators of changes toward market liberalization in both the upstream and downstream. This report analyses the two ways that business analysts may be wrong in Mexico's energy sector.	69
Tue, Dec	12	President Fox's inauguration	
File Pages Charts		A review of the day's events related to the inauguration of Vicente Fox as president of Mexico. The day began at the Basilica of Guadalupe at 7 a.m. and ended past midnight at the Castile of Chapultepec.	70
File Pages Charts		Document submitted to the CRE on November 30, 2000 in response to a call for public comments on the natural gas industry. Topics concern midstream gas issues of policy and pricing.	71
Tни, <b>D</b> ec	14	CRE call for public comments on gas industry - scope and politics	
File Pages Charts		Report of discussions in CRE regarding scope of call for public comments on natural gas industry. Discussions held with CRE commissioners during the period December 7-14 have highlighted the possibilities as well as the limits of the Commission's call for public comments on the natural gas industry in Mexico. The call for public comments initially was scheduled to expire December 1, but the deadline was extended to January 31 at the request of trade associations and other parties. (About a dozen comments were submitted by the initial deadline, including one by MEI.)	72
FRI, DEC	15	Fox Cabinet - business vs. social agenda?	
File Pages Charts	-	Preliminary discussion of the Fox Cabinet.	73

Mon, Dec	18	Initial reactions to Fox Administration	
File Pages Charts		A survey of views on the performance of President Fox and the outlook for his Government, as of the first 10 days in office.	74
WED, DEC	20	Estimation of Pemex hydrocarbon production, by basin	
File Pages Charts		A summary report of Pemex oil and gas production by basin.	75
Тни, <b>D</b> EC	21	Competition in Mexican lubricants market	
File Pages Charts		Recent developments in the lubricants market in Mexico include a commercial and legal controversy surrounding Mexlub, the holding company of the wholesale Pemex franchise. Bardhal and other reformulators want to see their brands sold in Pemex gasoline stations.	76
WED, DEC	27	Crisis in natural gas pricing in Mexico	
File Pages Charts		A review of the history and current developments related to the pricing of natural gas in Mexico. The history of the effort to link natural gas prices in Mexico to those of a benchmark in theUnited States is only partially known. One version is that the idea began with American companies,who,during the negotiations in 1991-92 that eventually led to NAFTA, argued that they wanted protection against an uncertain gas pricing policy of Pemex. In 1995, the CRE, headed by Héctor Olea, approached former mentors at Rice and asked for an economicanalysis of natural gas pricing in Mexico.	77
Thu, Dec	28	Electric power market and CFE infrastructure in Baja California	
File Pages Charts	<b>458</b> 10 8	A review of CFE generation infrastructure and trends in Baja California power market.	78
FRI, DEC	29	U.SMexico relations, 1995 and 2001	
File Pages Charts		A review of the Clinton "Rescue Package" of 1995, making a comparison with current developments in U.SMexico relations.	79
SAT, DEC	30	Year-end wrap-up for 2000	
File Pages Charts	<b>470</b> 10 0	This report notes high points in energy policy, markets and staffing in 2000, including three changes of directors general at Pemex.	80